Come to the table

There’s a place for you, right here . . .
Join other informed and compassionate people who recognize the power of many.

When you come to the table, we exchange knowledge and combine strengths to tackle complex issues and achieve meaningful, lasting change.

This is our little known “beyond the grants” work, where collaboration and partnerships are key.

Together, we can help protect the vulnerable, empower the aspiring, and preserve what we all love about Fairfield County.

There’s a place at the table for you.
A place for you to...

INCREASE FAMILY STABILITY

More than 52,000 families in Fairfield County—nearly one in four—can’t afford the rent for a two-bedroom apartment. You helped open the door to over 1,400 homes.

Families who pay more than 30% of their income for housing may not be able to afford nutritious food, appropriate clothing, transportation, medical care, or saving for an emergency and their future.

They may move often, causing disruption and school changes. Families who fall behind on rent or their mortgage face eviction or foreclosure, and even homelessness.

Even circumstances less dire erode stability and restrict upward mobility.

Despite degrees and jobs, Tyler and Erin couldn’t afford an apartment. The recent college graduates and parents of two preschoolers found they couldn’t afford a suitable apartment plus childcare, college loan payments and saving to buy a house.

A friend suggested a new affordable housing complex. Envisioning seedy housing projects in movies, Tyler and Erin warily visited 80 Fair Street in Norwalk. The 57-unit rental housing development provides permanent affordable and supportive housing for low- and moderate-income families, individuals, and veterans.

"After they saw it, they fell in love with it," said Betty Cordellos with New Neighborhoods, Inc., the nonprofit housing developer and manager that owns 80 Fair Street. "They moved into one of the workforce housing apartments.”

Today, Tyler and Erin are meeting their expenses and saving for a down payment. When they eventually buy a house, a similar family can move into their apartment.

Unaffordable housing impacts everyone.

Fairfield County’s shortage of affordable housing contributes to long commutes, traffic congestion and air pollution. It prohibits key service workers from living in cities they serve, huts businesses needing low- and mid-wage employees, weakens towns relying on retired residents for civic leadership, and inhibits economic growth.

Collaborative solution: The Fairfield County Collaborative Fund for Affordable Housing, a partnership formed with 18 corporate and family foundations, individual donors, and United Ways, pools funding and awards grants to nonprofit Fairfield County affordable housing developers. Grants supported building 80 Fair Street in Norwalk.

Results to date: Since 2008, the Collaborative has awarded $2.42 million in grants to six nonprofit affordable housing developers. Those grants resulted in $114.4 million in affordable housing development in Fairfield County.

This funding has served more than 5,000 people, created 438 affordable homes—with 299 more in the pipeline—and helped developers maintain and manage over 1,000 affordable homes. The Local Initiatives Support Corporation manages the fund.

CATHY AND RICHARD OSTUW
DONOR STORY

“If you don’t have food and shelter, your life falls apart,” said Cathy Ostuw of Stamford.

Cathy worked in the corporate world until 2000, when she earned a Master’s degree in Nonprofit Management. She joined Person-to-Person in Darien and soon became executive director. Five intense years later, she scaled back and worked part-time for United Way of Western Connecticut. In 2007, she retired and became a full-time volunteer.

“As a group, we’re making an impact individual funders could not make alone,” Cathy said. “When I retired, Richard and I decided, as fundholders at the Foundation, to join the Collaborative. The work it does is so valuable that I didn’t want to give it up. It benefits individuals and the region.”

We enjoy meeting like-minded people, expanding our knowledge about the issues and what can be done, then becoming a part of doing it.”
A place for you to... HELP URBAN STUDENTS SUCCEED

63 future school leaders trained, 21,000 students benefiting

STUDENTS ELIGIBLE FOR FREE SCHOOL LUNCH PROGRAM, 2010

Danbury, Norwalk 81.6%
Stamford 35.9%
Bridgeport 35.7%

Turning around an under-achieving public school takes a strong leader who knows how to form partnerships. Meet one of the 63 leaders you helped train.

James Martinez’s first step as principal at Fox Run Elementary School in Norwalk was to establish rapport with each of the 75 staff members by asking, “How can I help you? What changes would you like to see? What would you like to remain the same?”

His next step was to ask community businesses and organizations to help Fox Run and its 500 students advance from “In need of improvement” status.

Thus began contributions of tech equipment, classroom libraries, books for student summer reading, professional development opportunities, and more. Volunteers came to tutor students and assist teachers.

Fox Run shed its “In need of improvement” status, and in 2011-12, three years after Mr. Martinez’s arrival, it surpassed district targets in Connecticut Mastery Test scores for math.

Yet another partnership changed a six-year-old boy’s life.

Jorge couldn’t express what he knew. A speech disorder made it difficult to understand this bright boy. Jorge’s mother, an English language speaker, talked with his first grade teacher, who spoke with Mr. Martinez.

He called Jorge’s parents, teacher, a speech therapist, a resource teacher, and a school psychologist, who tested Jorge and recommended speech therapy.

With the team’s support and his own determination, Jorge persevered through intensive speech therapy for three years. Now a fourth grader, he is a top student who speaks flawlessly.

“Without this intervention and Jorge’s exceptional motivation, it would have been catastrophic to his academic future and adulthood,” Mr. Martinez said.

Effective leaders can turn around schools—and lives. Family income and ethnicity dominate achievement gap statistics. However, school quality, educational resources at home, learning disabilities and language skills are other factors a school leader can mitigate.

James Martinez is one of 63 graduates from the Fairfield County Community Foundation’s Urban School Leaders Fellowship. When our research forecast a wave of urban school principal retirements, we brought to the table the Bridgeport, Danbury, Norwalk and Stamford school district superintendents, the Connecticut Center for School Change and funders like you.

The goal: Narrow Fairfield County’s achievement gap by readying a pipeline of aspiring urban public school principals with specialized training to create school culture, inspire teachers and form partnerships to help children soar.

Results to date: 28 Fellows are in leadership positions in Fairfield County public school districts, affecting more than 21,000 students each year.

DONOR STORY

Since 1953, the GE Foundation has worked to ensure children have equal access to quality education.

“We believe education is what makes our country great and ensures success for generations,” said Kelli Wells, director of U.S. Education for the GE Foundation.

The GE Foundation generously supported the Fairfield County Community Foundation’s Urban School Leaders Fellowship, a collaboration with four school districts, the Connecticut Center for School Change and donors.

“We seek programs aligned with our focus areas—education, and support education. While philanthropy is critical, to us it’s not just about providing a financial resource, but creating strong partnerships for strong results.”

“Everyone has a role in supporting education. While philanthropy is critical, to us it’s not just about providing a financial resource, but creating strong partnerships for strong results.”

“Collaboration can move the education agenda forward. If we all came together, we would have the best education system in the world—and successful children for decades to come.”

(Above) Jorge Chajon, a bright fourth grader at Fox Run Elementary School in Norwalk, persevered through three years of speech therapy to overcome a speech disorder that impeded his literacy.

(Right) James Martinez, principal at Fox Run Elementary School in Norwalk, describes a new project with supporters Sandy Bria (far left), manager of Corporate Citizenship at GE Capital, and Soraya Bilbao-Kuo, program manager of the Mentoring Institute at United Way of Coastal Fairfield County.
Today’s girls navigate a maze of bullying, dating violence and sexual pressure. You’re helping them find their voices and make healthy choices.

Training the trainers for greater impact

In addition, over the past three years, the Fund has brought to the table more than 90 leaders from 42 nonprofits with girls programs. Combined, they serve more than 800 girls and young women a year.

Three to four times a year, executive directors and program specialists have met to learn from speakers, share successful program components and techniques, and practice hands-on exercises used in girls programs.

Named “Raising the Bar,” members of this collaborative program share what’s working to help girls and young women cope with bullying, cyberbullying, dating violence, gang recruiting, sexual assault, and negative self-image.

They learn how to teach girls and young women techniques for resolving conflicts, respecting others, coping with external pressures, recognizing unhealthy relationships, asking adults for help, and building their confidence.

One mother’s story

“I’m a parent of a daughter who has been bullied through her middle school and part of her high school career. She has made it through tough times with bullying, and has now taken the [anti-bullying] training at her school.

“It’s been so effective that I, my daughter, and another adult will implement this program at another school. My daughter will be a good peer for the girls, especially since so many find it hard to talk about this with adults.

“She has such a passion for this, she has already given some talks on bullying. Thank you!”

Turn to page 33 for more about the Fund for Women and Girls.
A place for you to...

STRENGTHEN NONPROFITS

When nonprofits are strong and financially stable, they make a bigger impact in the community. Here’s how you’re helping them become even more efficient and effective.

Local nonprofits extend lifelines to those in need, advance arts and culture, protect the environment—and employ more than 40,000 people.

Each are dedicated to their mission, yet commitment is not enough to ensure the greatest impact.

Nonprofits stretched to capacity can’t accomplish as much

When nonprofits receive contributions and grants, those funds are often earmarked for specific programs. As the economic recovery inches forward, donations remain down while the demand for services remains high.

This compromises funds for operating, professional development and organizational advancement. In addition, hundreds of Fairfield County nonprofits share similar missions yet serve distinct communities. This geographic segmentation hinders collaboration, partnerships and learning from each other.

As a result, many local nonprofits strain to operate at optimum efficiency for maximum impact.

Collaborative solution: Forge partnerships

The Fairfield County Community Foundation’s Center for Nonprofit Excellence (CNE) serves as a center for collaboration, training and resources that helps local nonprofits become even more efficient and effective. By initiating partnerships with funders, training organizations, and groups that provide pro bono services to nonprofits, the CNE offers nonprofit leaders and their board chairs affordable yet rigorous workshops, networking events, and counsel.

Workshops are led by the Harvard Business School Community Partners, the Association of Fundraising Professionals, National Executive Service Corps and individual experts.

Topics include strategic planning, financial management, governance, fundraising, donor relations, leadership development, program assessment, branding, and more.

Results to date: Last year, 752 executive directors and board members from 375 nonprofits attended 21 workshops and three networking events. They elevated their skills in board governance, donor relations, fundraising, measuring results and more.

Other CNE services included technical assistance, access to a national fundraising database, a community event calendar, and individual guidance. In addition, the CNE published two research reports on nonprofit trends in Fairfield County.

Collaborative solution: Forge partnerships

CNE published two research reports on nonprofit trends in Fairfield County.

PURDUE PHARMA DONOR STORY

One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.

“One of Purdue Pharma L.P.’s values is good corporate citizenship. Founded by physicians and headquartered in Stamford, Purdue supports programs that improve the quality of life in the community,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look for organizations that fill important needs in the region,” said Merle Spiegel (right), senior director, Corporate Communications.

“We look at their ability to deliver services effectively, and show measurable outcomes.

We prefer organizations that can make a significant impact based on the number and breadth of individuals served.”

Purdue is a generous supporter of the Fairfield County Community Foundation’s Center for Nonprofit Excellence.
15
minute walk
to a park is
Bridgeport’s goal
for every resident

A place for you to... REVITALIZE CITY PARKS

Connecticut’s largest city is its most densely populated, and one of the poorest in the nation. You’re helping uplift neighborhoods by improving its most distinctive feature: Parks.

Miss Barnett was born in 1901 in Atlanta and graduated from Randolph Macon Women’s College in 1923. She earned a Master’s degree in social work from Tulane University. During the Depression, she worked for the Federal Emergency Relief Administration and taught at the Tulane School of Social Work. She came to Connecticut in 1946 as a visiting professor of social work at Columbia University. She later joined Family Centers in Greenwich as a caseworker. After retiring in 1975, Miss Barnett traveled the world.

More than 145,000 people live in Bridgeport’s 16 square miles. Diverse income levels and a near-equal mix of white, Hispanic and black residents contribute to the city’s vibrancy, yet create opportunities for division.

Parks connect people and improve economic vitality
Whether pocket parks in neighborhoods or sweeping expanses of open space, parks coax people outdoors and provide opportunities to cross paths and exchange greetings.

Children play with each other as parents chat, teenagers participate in team sports, adults share walking paths and games courts. Restaurants and businesses flourish, and property values hold steady or increase.

How Bridgeport earned its nickname
Beginning in 1851, the City of Bridgeport and wealthy residents began dedicating land to public parks. Two of the largest, Seaside and Beardsley Parks, were designed by Frederick Law Olmsted, creator of New York City’s Central Park.

Today, Bridgeport boasts 45 parks covering 1,300 acres—approximately two square miles or 1,258 football fields—earning its nickname “Park City.”

“A park within a 15-minute walk”
Like any public asset, parks need maintenance, upgrading and funding. When Bridgeport Mayor Bill Finch wanted to create a new parks master plan and ensure a park was within a 15-minute walk of every resident, we recognized an opportunity to create a public-private partnership.

A partnership formed at the table
We brought to the table the City of Bridgeport and the Trust for Public Land, the nation’s leader on building city parks that energize neighborhoods and boost the local economy.

The Trust for Public Land offers in-depth knowledge on how to work with government, private land owners and community members to create parks that meet community needs.

A team from its Connecticut office will work hand-in-hand with the City of Bridgeport to create and revitalize its parks and help raise funds.

Thanks to supporters like you, we awarded $60,000 to the Trust for Public Land. This will support intensive collaboration between the Trust for Public Land and the City of Bridgeport.

“Parks are very important, they’re an outlet,” said lifelong Bridgeport resident Jorge Cruz. “It’s nice to sit outside and mingle with other people. It makes you feel like you are part of a community.”

ELIZABETH WINGFIELD BARNETT DONOR STORY
Elizabeth Wingfield Barnett passed away 13 years ago at age 97 without having had a husband or children, yet her impact on Fairfield County is immortal.

She left a gift in her will to the Foundation to be used “for general purposes.” She placed a priority on helping residents, especially children, living in urban settings. A grant from her fund is helping revitalize Bridgeport’s 45 public parks.

Elizabeth Wingfield Barnett passed away 13 years ago at age 97 without having had a husband or children, yet her impact on Fairfield County is immortal. She left a gift in her will to the Foundation to be used “for general purposes.” She placed a priority on helping residents, especially children, living in urban settings. A grant from her fund is helping revitalize Bridgeport’s 45 public parks.

More than 145,000 people live in Bridgeport’s 16 square miles. Diverse income levels and a near-equal mix of white, Hispanic and black residents contribute to the city’s vibrancy, yet create opportunities for division.

Parks connect people and improve economic vitality
Whether pocket parks in neighborhoods or sweeping expanses of open space, parks coax people outdoors and provide opportunities to cross paths and exchange greetings.

Children play with each other as parents chat, teenagers participate in team sports, adults share walking paths and games courts. Restaurants and businesses flourish, and property values hold steady or increase.

How Bridgeport earned its nickname
Beginning in 1851, the City of Bridgeport and wealthy residents began dedicating land to public parks. Two of the largest, Seaside and Beardsley Parks, were designed by Frederick Law Olmsted, creator of New York City’s Central Park.

Today, Bridgeport boasts 45 parks covering 1,300 acres—approximately two square miles or 1,258 football fields—earning its nickname “Park City.”

“A park within a 15-minute walk”
Like any public asset, parks need maintenance, upgrading and funding. When Bridgeport Mayor Bill Finch wanted to create a new parks master plan and ensure a park was within a 15-minute walk of every resident, we recognized an opportunity to create a public-private partnership.

A partnership formed at the table
We brought to the table the City of Bridgeport and the Trust for Public Land, the nation’s leader on building city parks that energize neighborhoods and boost the local economy.

The Trust for Public Land offers in-depth knowledge on how to work with government, private land owners and community members to create parks that meet community needs.

A team from its Connecticut office will work hand-in-hand with the City of Bridgeport to create and revitalize its parks and help raise funds.

Thanks to supporters like you, we awarded $60,000 to the Trust for Public Land. This will support intensive collaboration between the Trust for Public Land and the City of Bridgeport.

“Parks are very important, they’re an outlet,” said lifelong Bridgeport resident Jorge Cruz. “It’s nice to sit outside and mingle with other people. It makes you feel like you are part of a community.”
20 YEAR HIGHLIGHTS

1992-93
Five community foundations merged to form the Fairfield County Community Foundation. All funds are endowed. Net assets $8.5 million; $713,000 awarded in grants.

1994-97
Susan M. Ross hired as president and CEO. Conducted first research study to forecast population shifts in Fairfield County by 2015. Discretionary grants funded critical needs.

1997-00
New emphasis on discretionary grant results. Introduced nonprofit workshops. Launched Fund for Women and Girls. Published “The Profile of School Readiness in Fairfield County.”

2000-03
Broadened grants to support early childhood education. Formed Fairfield County After School Network. Held first Fund for Women and Girls luncheon.

2003-05
Focussed discretionary grants on achievement gap and affordable housing. Established Professional Advisors Council.

2005-07

2007-09
Fund for Women and Girls launched Family Economic Security Program with Norwalk Community College and NCC Foundation. Launched Urban School Leaders Fellowship to create pipeline of future school principals. Established Safety Net Giving Circle, awarded $200,000 to nonprofits providing basic needs. Consolidated professional development and training for nonprofits into the FCCF Center for Nonprofit Excellence.

2009-11
Published report on recession’s impact on local nonprofits. Published “School Leadership Matters,” advocated passage of a state bill allowing alternative routes to certification for school principals. Created Kids Backpack Giving Circle, raised $25,000 to double number of Bridgeport children carrying home nutritious food for weekends. President and CEO Susan Ross announced retirement.

2011-12
Juanita T. James hired as president and CEO. Created Fairfield County Community Leadership Fund to address current and evolving regional needs. Initiated community listening posts. Net assets approach $150 million; $131 million in grants awarded since 1992.

THANK YOU

Dear Friend,

It has been an honor to serve you in our new roles as Board Chair and CEO. This has been an exciting year.

In addition to continuing our grantmaking—this year we awarded $16.6 million—your Foundation played a critical leadership role in Fairfield County.

We formed partnerships with many key stakeholders in our community to identify and solve complex challenges that no single organization could tackle.

In these pages, you’ll find stories about innovative programs, strategic partnerships, and generous donors like you. In the coming year, we plan to do much more.

You will be invited to join us as we embark on an ambitious and inspiring journey to listen to our communities. We want to pinpoint the challenges and opportunities facing all of us in Fairfield County, and how we can bring everyone together to address them.

We will be inviting nonprofit leaders, corporate funders, private donors, government officials, program experts—and you—to come to the table.

It’s at the table where we learn from each other, connect over a shared desire to tackle critical needs, build strategies to make a meaningful and lasting impact, and take action.

These partnerships allow all of us to accomplish much more than any of us could alone. We regard this community leadership role as our greatest strength and value.

We invite you to come to the table. There’s a place for you, right here.

Sincerely,

Sheila A. Perrin
Chair, Board of Directors
Juanita T. James
President & CEO

THANK YOU FOR
20 YEARS OF MAKING A DIFFERENCE

ContenTS

14 New Funds
17 Contributors
23 Funds
29 Discretionary Grants
36 Governance, Committees
38 Advisory Council, Professional Advisors
39 Community Friends, Staff
40 Financial Highlights
You can establish and name a fund at the Foundation, then support your favorite causes close to home as well as anywhere in the United States. In addition, you can join like-minded individuals and give to collective funds at your Foundation that match your local charitable passions.

If you want to give to where the need is greatest, you can support our regional initiatives and leadership work in the community. Some want their giving to continue long after they’re gone, and leave a gift to their community or favorite cause in their will.

If you don’t have a charitable passion, we can help you focus your philanthropy to support values important to you. If you do, we introduce you to corresponding nonprofit programs in Fairfield County.

Depending on your level of engagement, you’re invited to guided visits of local nonprofits, donor briefings and events. We advise you about new giving opportunities that match your interests. In addition, you have access to our research, including program evaluations in your fields of interest.

When you establish a charitable fund with us, you are freed from drafting documents, accounting and reporting requirements. You can engage your children and name successor advisors. Your contributions are professionally managed and overseen by the Foundation’s Investment Committee and Board of Directors. Anonymous giving is possible. As one fundholder said, “This is smart philanthropy.”

**NEW FUNDS**

**We help you make a maximum impact with your charitable giving.**

**Rebold Family Fund**

Nancy and Matt Rebold established the Rebold Family Fund to expand their giving from global and domestic charities to include a significant local component.

“It is also an ideal way to introduce the importance of giving back to our daughters (pictured left) and build a tradition of giving in the family,” Nancy said. “As we focus on local giving opportunities, we can talk to our girls about helping others close to home who may be less fortunate.

“The Foundation’s local knowledge and expertise makes it the perfect partner in helping us accomplish this objective.”

**Meghan K. Lowney Fund**

The Meghan K. Lowney Fund is a donor advised fund.

**Shumway Family Fund**

The Shumway Family Fund is a donor advised fund.

**Peter Fedorko Scholarship Fund**

A lifelong Stratford resident and graduate of Bunnell High School, Peter Fedorko knew he wanted to help students in his community.

As he began the process of creating a scholarship fund, Mr. Fedorko thought back to his life experiences and how the trips he made to Russia, China and Europe helped shape his world view and give him a broader understanding of different cultures and lifestyles.

One trip in particular, to a rural Chinese hospital, left an impression.

“It was pretty basic,” he said. “Hypodermic needles were cleaned and left in the sun to dry. The whole atmosphere struck me as being completely different than it is here at home.”

He knew he wanted to give Bunnell High School students that same opportunity to see the world.

The Peter Fedorko Scholarship Fund will provide scholarships to students who would not otherwise have the means to travel abroad and learn about different cultures and ways of life.

“You can read about it, but until you’re actually there, you don’t fully appreciate the differences in the way people live.”

**Good Schools Bridgeport Fund**

Building on the Bridgeport Education Reform Fund, a new advised fund at the Foundation has been opened to support accelerated district-wide turnaround in Bridgeport Public Schools.

The Good Schools Bridgeport Fund will support priorities identified by Bridgeport Public Schools Superintendent Paul Vallas and approved by the Bridgeport Board of Education. Private funds will be put to work to help the district implement the Good Schools Bridgeport Plan, a plan that puts the district on course to improve public schools in every neighborhood.

Key strategies include attracting and supporting high quality teachers and leaders, increasing school quality and expanding choice, and supporting the execution of proven educational practices, including integration of technology tools.

The goal of the Plan is to ensure that all students achieve at grade level and are provided the support to achieve their education, career and life goals.
Fairfield County Community Leadership Fund

Fairfield County is among the wealthiest in the nation, yet thousands of children are failing in our schools and facing compromised futures. The high price of housing is undermining stability for mid-wage and low-income families. Long-term unemployment among those age 50+ has wiped out lifetimes of savings with few ways to catch up.

And what new challenges will the future bring? One guaranteed forecast is the age wave of baby boomers growing older. What will be the impact on our towns and cities for housing, health care, transportation and social networks?

There is much work to prepare for to effectively address the challenges of today and the next 20 years. That is why we established the Community Leadership Fund.

We know tightly-focused philanthropy, innovative approaches and astute collaborations can bring about real change. This is our little-known “beyond the grants” work. It is strategic problem solving that tackles critical regional issues that defy conventional answers.

We know that the inequities in our region outstrip the amount of grants we alone can award. That’s why we research, analyze and identify where we can affect real change, then bring to the table experts, community and business leaders, elected officials, nonprofit leaders, private funders, and you to partner in finding approaches that will best solve these critical needs.

It is community leadership at its best. The Community Leadership Fund will ensure our sustainability and capability to address current issues and evolving future challenges for Fairfield County communities and residents.

We will connect and spark a dialogue on the most critical issues with every stakeholder in the community through listening posts and surveys.

We will engage our stakeholders and partners to identify the challenges, research the possibilities, leverage resources and create solutions.

We will review and revise our strategic plan. And we will innovate and build the resources to meet the community’s changing needs.

$4B in grants made by U.S. community foundations in 2011

CONTRIBUTORS TO OUR COMMUNITY LEADERSHIP WORK

Key Supporters

We are pleased to recognize and thank these contributors for gifts that support our community leadership work:

The Fairfield County Community Foundation envisions a future where our cities and towns are vibrant and sustainable, and all enjoy opportunities to lead, fulfilling, productive lives.

To that end, we bring to the table experts, community and business leaders, elected officials, nonprofit leaders, private funders, and you to collaborate on tackling critical regional issues.

We are most grateful for those who contribute to this “beyond the grants” community leadership.

Leadership Gifts

We are honored to recognize and thank these generous individuals, private foundations and corporations for their significant gifts of $7,500 and more:

Anonymous (2)

John T. and Sheila B. Becker Foundation
Vicki & Daniel Cowen
Guilford Fund

Thomas & Mary Ann Hays
Annie S. Lehnardt
Barbara Leinhardt
Lone Pine Foundation, Inc.
Anne S. Mandel
Susan & Stephen F. Mandel Jr.
MBL, Inc.
Edward S. Moore Family Foundation
The Oppenheim Family Fund
Sheila & Charles Pern
SeaTeerise Foundation

The Community Foundation introduces me to wonderful opportunities to help those who need it most. I especially appreciate how they bring different people together to solve the most difficult problems in our communities. I am confident my giving is making the greatest impact.

—Anne S. Lehnardt, with daughter Barbara Fundholder since 1998
CONTRIBUTORS

individuals, corporations, to one or more funds
organizations, funds, all who contributed
we recognize and
and more:

Elizabeth H. Burke
Marianne Buchanan
Suzanne A. Brown Peters
Louise Brooks
Brody Wilkinson PC
Harry Brodbeck Trust
William J. Britt, Esq.
Nancy C. Brewer
Marc A. Breslav & Arlene Seymour
Greater Bridgeport Bar Association, Inc.
Lorraine Bloom
Mrs. Andrew W. Bisset
Alison Birnbaum
Susan Bevan & Anthony F. Daddino
George B. & Mary L. Beitzel
Serena Bechtel
Bank of America Charitable Foundation, Inc.
Anonymous (22)
Janice Andersen
Advanced Technical Materials, Inc.
Foundation of Jackson Hole
J.C. & S. Adams Fund of the Community Foundation of Eastern Fairfield County
Barbara J. Erickson
Eileen Fisher
Myron I. & Carol Dworken
Martin A. Dworken, Esq.
Nancy & Donald S. Dworken
Greg Doyle
Amy & Tony Downer
Christopher Douglass
John P. Donahue, M.D. & Leslie L. Grattan
Domus Foundation
Brian & Laurie Doherty
Marie S. Dix
Daniel L. & Jennifer Daniels
Julie Cusimano
Center for Women and Families of Eastern Connecticut
Andrea K. & David M. Cross
Linda C. & Robert H. Cremin
Virginia Crawford
Jill Coyle
Lloyd B. & Eleanor J. Cox Jr.

JC. A.S. & Martha Field Fund of the Community Foundation of Eastern Fairfield County
Tudor, Paine, Ziegler,objet-Weil & Company
Advanced Technical Materials, Inc.
Alvin Field
Catherine Anderson
Advantage Wireless, Inc.

We are grateful to all who contributed to one or more funds at the Foundation. We recognize and thank these generous individuals, corporations, organizations, funds, and private foundations for their gifts of $250 and more.

Mary A. Aldinger
Hannie C. Evans
Fareham Technology Systems Inc.
Pan & Kenneth Treadwell
Family and Children’s Agency
Thomas J. & Kathryn F. Farb
Kilburn Ingersoll
Hilly Blancher
Mrs. Frances Mary Harris Miller & Sally Harris
Mary & Edward Harmon & Edward E. Harris
Susan S. Hart
Mary, Robert E. & Harwood
The Dandridge-Howard Family Foundation
The Hospitable Found.
William C. & Anne Havens
Marian & William M. Hand
Fern & Arnold Frieden
Diana & John C. Henry
Christie Holmes
Roger Hillis
Robert S. Hillman
Janice & James Hon</t进行全面的翻译。
We are pleased to recognize and thank those who generously contributed $1,000 and more to the Fairfield County Community Foundation’s Fund for Women and Girls.

“...I believe in and support the Fund for Women and Girls because it has impact. From supporting single parents seeking college degrees, to funding programs that help girls develop confidence and resiliency, its work strengthens our community...”

—Janet Lebovitz, New Canaan Supporter since 2009

CONTRIBUTORS TO FUND FOR WOMEN AND GIRLS (CONTINUED)
Even a modest bequest will grow, under our stewardship, into a significant fund within a few decades. At the same time, your generosity will generate ever-increasing grants to the causes or communities you specify.

When you let us know that you’ve made a bequest, you’re welcome into our Legacy Society. You’re invited to events and gatherings, and informed about Foundation initiatives and activities.

Please talk with your professional advisors and with us to find out how easy it is to leave a lasting mark in your world.

We gratefully acknowledge the compassion, generosity, and foresight of our Legacy Society members:

**Members**

Anonemous (3)
James A. & Carol A. Baker
Beatrice Boneloon
Audrey Boswell
Mary C. Bradley
Edward D. Brothers
Louis H. Brundage
William G. & Audrey Knodell
John H. and Helen Lee
H. M. and Z. M. Meier
Jerry Main
Arnesh Mandel
Thomas J. & Dotti C. McIlwraith
Linda M. McKeel
Katharine A. Mountaine
Roy E. Newman
James Park
De. Thomas P. Reid
Jane & Robert Ready
Oswald D. Regan
Jane Roosevelt
Mary A. sale
Jane & Fred Senior
Marie Wallace

**Remembered**

Doreen A. Baldwin
Elizabeth H. Baldwin
Mary Bassett
Dorothy Breen Bassett
Teresa B. Bassett
Barbara B. Bassett
Barbara Blauvelt
Francis J. & Mary B. Boro
Barbara W. Boro
Jeffrey J. Boro
Joseph G. Boro
Tom Boro
Mary C. Boro
Lucy M. Boro
Aline B. Boro
James A. & Carol A. Baker
Audrey Boswell
Beatrice Boneloon
Audrey Boswell
James H. Bunting
Mary C. Bradley
Edward D. Brothers
Louis H. Brundage
William G. & Audrey Knodell
John H. and Helen Lee
H. M. and Z. M. Meier
Jerry Main
Arnesh Mandel
Thomas J. & Dotti C. McIlwraith
Linda M. McKeel
Katharine A. Mountaine
Roy E. Newman
James Park
De. Thomas P. Reid
Jane & Robert Ready
Oswald D. Regan
Jane Roosevelt
Mary A. sale
Jane & Fred Senior
Marie Wallace

**Donors, Family & Corporate Advised Funds**

These funds make it easy to actively participate in your charitable giving. You recommend grants from the fund you established to any qualifying public charity in the U.S., including those working overseas. We handle all of the paperwork and reporting. You can access our knowledge and philanthropic expertise for guidance about community issues and local nonprofits. You can give anonymously, and name advisors and successor advisors.

You can tell us how you wish the money to be support what you treasure forever.

**THOMAS GILMARTIN’S GIFTS TO CHILDREN’S FUTURES**

Thomas F. Gilmartin lost his sight when he was a young man. He realized that he had the ability to slow his path in life. Instead, he considered himself fortunate for his capabilities and continued to pursue his goals.

Tom’s commitment to helping others led him to a successful career as director of Lighthouse International, a Manhattan-based nonprofit that has fought against vision loss since 1905.

Later in life, Tom moved to Stamford and became deeply involved in the community and with many nonprofit organizations.

When he began discussing estate planning with his attorney, Jevera Kaye Hennessey, Tom was specific about his vision for the future.

He left a generous gift in his will to the Foundation’s Gift to Children’s Futures.

“When I suggested the Foundation as an astute way to help children, Jevera introduced me to the Fairfield County Community Foundation,” said Tom.

“I suggested the Foundation as an astute way to fulfill the educational aspect of his philanthropy. Tom was very happy, they were a perfect fit,” said Jevera.

“Tom left a generous gift in his will to the Foundation’s Fund for Academic Excellence. Added to gifts from others who share his passion for quality education throughout Fairfield County, Tom will help prepare children for promising futures, now and forever. Tom did a lot of good for a lot of people during his lifetime,” Jevera said. “He was happy to know that his good works for others would continue as he intended.”
Discretionary Funds

These funds allow you to ensure your charitable giving is addressing the most pressing needs in Fairfield County’s cities, towns, and the region, especially as their needs change over time. The Foundation depends on discretionary funds to address high priority issues, support initiatives that tackle community and regional problems, and to help make the communities of Fairfield County healthy, vibrant and supportive to all.

For Countywide Grantmaking

Elizabeth Singleton Barrett Fund
Carolee Fak
Fairfield County Community Foundation Board
Designated Fund
Fairfield County Endowment Fund
Fairfield County Impact Fund
Mary Oliver Fund
Sara B. & William T. Jr. Fund
Heidi and Margaret Barrett Fund
William L. Dubel Fund
Nevins Shell Fund, Jr. Memorial Fund
Schmitter Family Fund
Frederick R. Wilbur Memorial Fund
William S. Simpich Fund
Ralph J. & Marian Whittaker Sengpiel Fund
Anne E. Webistone Fund
Hernon R. Huntington Memorial Fund
Bridget Gaskins Newman Memorial Fund
Moriah and Kirsh Memorial Fund
Cora M. Novick Fund
Raymond J. and Victoria O'Connor Fund
Julie C. Palmer Fund
Bennett Products Inc. Fund
Zelda Family Fund
Brookfield
Greater Brookfield Community Impact Fund
Danahey
Greater Danahey Community Fund
Darren
For Your Discretionary Fund
Easton
Greater Easton Community Impact Fund
Moriah and Kirsh Memorial Fund
Cora M. Novick Fund
Julie C. Palmer Fund
Bennett Products Inc. Fund
Greenwich
Greater Greenwich Community Fund
Monroe
Greater Monroe Community Impact Fund
Greens Farms
Greater Greens Farms Community Impact Fund
New Fairfield
Greater New Fairfield Community Impact Fund
Norwalk
For Your Norwalk Fund
Barbara Ann Goodrich Foundation Fund
Bennett Products Inc. Fund
Newtown
Greater Newtown Community Fund
Redding
Greater Redding Community Impact Fund
Stamford
Bridgeport Community Impact Fund
Franklin
Bridgeport Community Impact Fund
Trumbull
Greater Trumbull Community Impact Fund
Westport
Five Towns Endowment Fund
Wilson
Five Towns Endowment Fund

As I transitioned from running my financial firm to founding and running a nonprofit and focusing more time on nonprofit ventures, the Foundation was one of my most important supporters and advisors. Foundation staff spent countless hours with us, discussing our operations and mission, introducing us to the key players in the sectors and towns where we work and focusing more time on nonprofit work than we are without them.

Some of us also serve as advisors to the Fairfield County Community Foundation.

As you think about your charitable giving, consider both making gifts to causes you care about and establishing a fund with the Fairfield County Community Foundation.

Many of you have established funds that support a specific nonprofit organization in perpetuity. You may name one or more organizations to receive annual grants from your fund. If any of your designated organizations dissolves or changes its purpose, the Foundation ensures your original charitable objectives are continued.

For more information, please visit www.FCCFoundation.org/fund.

Funds of the Foundation (continued)

Artists & Culture
Fairfield Arts & Culture
Mary Anne Anderson Award Fund
Bridgewater Arts, Entertainment and Recreation Fund
Charelle Off Fund

Community Development, Urban Affairs
Abe Haiman Fund
Community Response Fund
Arthur and Gloria Luce Humanitarian Award Fund
Janet P. Scharf Community Endowment Fund
Hillcrest Fund

Education
Fairfield County Fund for Academic Excellence
Fairfield Community Fund for New Americans
Sandra Agent National Heritage Fellowships for Children with Disabilities
Robin N. Nelson Memorial Fund
Nora’s Fund for Excellence in Public Education

Environmental
Fairfield County Fund for the Environment
Health & Human Services
Fairfield County Fund for Health and Wellness
Interfaith Council Fund for Keen Care
Peter & Rose Stewart Memorial Fund
Arthur and Gladys Levine Fund
Stella Morgan Knibbey Fund
Interfaith Supportive Services Inc.
Fund for People with Disabilities
Robert E. Steckler Memorial Fund
Timothy Fund

Financial Management Assistance Fund

Field of Interest Funds
Your contribution to a Field of Interest Fund is pooled with gifts from other like-minded contributors to collectively support your favorite Fairfield County cause or issue. You can give to any existing Field of Interest Fund or establish a new fund. The Foundation makes grants in perpetuity to nonprofits that serve your field of interest.

Field of Interest Funds
Fairfield County Fund for Children’s Health
Foundation for Pediatric Education

“...and more time on nonprofit ventures, the Foundation was one of my most important supporters and advisors. Foundation staff spent countless hours with us, discussing our operations and mission, introducing us to the key players in the sectors and towns where we work and focusing more time on matching funding for some of our programs. Much more important than the funding, however, was the partnership, expertise and the support provided. We would not be where we are today without the support of the entire community...”

—Don Levinson, Westport Fundholder since 2011
Founder, Green Village Initiative
The fund is stewarded for the long-term needs of the organization with oversight by the Foundation’s Investment Committee and Board of Directors. The Foundation handles all administrative responsibilities, freeing the organization to pursue its mission.

Organization Endowment Funds

A nonprofit can establish an Organization Endowment Fund to create a stable financial future. The fund becomes part of the Foundation’s investment pool, and benefits from robust investment diversification and economies of scale.

The fund supports the educational advancement of students based on criteria of your choice. Scholarships often memorialize a loved one, or honor a special personal milestone.

Scholarship Funds

These funds support the educational advancement of students based on criteria of your choice. Scholarships often memorialize a loved one, or honor a special personal milestone.

58% of high net worth adults in the U.S. gave their largest gifts to operating support organizations.

Organization Endowment Funds

A nonprofit can establish an Organization Endowment Fund to create a stable financial future. The fund becomes part of the Foundation’s investment pool, and benefits from robust investment diversification and economies of scale.

The fund is stewarded for the long-term needs of the organization with oversight by the Foundation’s Investment Committee and Board of Directors. The Foundation handles all administrative responsibilities, freeing the organization to pursue its mission.

Organization Endowment Funds

A nonprofit can establish an Organization Endowment Fund to create a stable financial future. The fund becomes part of the Foundation’s investment pool, and benefits from robust investment diversification and economies of scale.

The fund is stewarded for the long-term needs of the organization with oversight by the Foundation’s Investment Committee and Board of Directors. The Foundation handles all administrative responsibilities, freeing the organization to pursue its mission.
In 1947, eight years before the civil rights movement, 13 black women set out to improve the lives of Bridgeport youth. They named themselves “Les Treize Negro Business and Professional Women’s Club” and pooled their money to start a scholarship fund for black youth. Their first scholarships were $100. Sixty-five years later, the Les Treize scholarship endowment approaches $800,000, and more than $450,000 in scholarships have helped 416 students attend college.

When you give to a discretionary fund, your gift goes to where it is most needed within Fairfield County.

We focus grants from discretionary funds on six priority areas that affect the quality of life throughout Fairfield County: Economic Opportunity, Education and Youth Development, Health and Human Services, Arts and Culture, the Environment, and Strengthening Local Nonprofits.

Many compassionate people include a gift to our discretionary funds as a part of their total charitable giving. Some leave a gift in their will or estate plan. You can contribute cash, securities, a retirement account, life insurance or other assets. Please see page 25 for a complete list of discretionary funds.

The following grants from discretionary funds were awarded in fiscal 2012, thanks to visionary people like you.

Education and Youth Development Total: $569,000
Grant goals include reducing the achievement gap between low-income and upper-income children, and improving the quality and affordability of after-school and youth development programs.

Grants for operating support:
Danbury Children First, Danbury ....................... $15,000
Norwalk Education Foundation, Norwalk ........... $15,000
Stanford Public Education Foundation, Stanford .... $25,000

Bridgeport Child Advocacy Coalition, Bridgeport .................................................. $30,000
To support civic engagement training

Boys & Girls Club of Stamford, Stamford .......... $15,000
To support the Summer Fun Camp Program

Bridgeport YMCA, Bridgeport ......................... $11,057
To support the summer program

Cardinal Shehan Center, Bridgeport ............... $10,000
To support the summer program

Community Centers, Inc., Greenwich .............. $15,000
To support the summer program

Connecticut Center for School Change, Hartford ...................................................... $27,000
To support the planning, execution and evaluation of coaching school principals in Fairfield County

Council of Churches of Greater Bridgeport, Bridgeport ........................................ $3,900
To support the Summer 2012 Camp Program

Creative Youth Productions, c/o RTASAP, Bridgeport ........................................ $10,000
To support the Summer Repertory Theater Program

Grants from all funds of the Foundation are posted on www.fccfoundation.org.
National Summer Learning Association, Baltimore .................. $2,090
To support the June 2012 FCCF Summer Learning Training for Fairfield County summer learning programs

Norwalk Collaborative for Youth Success, c/o Norwalk Children’s Foundation, Norwalk ................ $25,000
To implement a strategic plan for a citywide out-of-school time system in Norwalk

Norwalk Housing Foundation, Norwalk ...................... $9,094
To support Bridge to College, a college access and success program for middle school students

Norwalk Public Schools, c/o Norwalk Education Foundation, Norwalk ................ $25,000
To support district assessment and planning to prepare for the transition to Common Core State Standards

Person To Person, Darien .......................... $2,590
To support the Dornus summer camp program in Stamford

Ralphola Taylor Community Center, Bridgeport .................. $18,000
To support the Safe Space Program, providing life skills and violence prevention training for youth

Regional YMCA of Western Connecticut, Danbury ................ $20,000
To support the summer camp

Regional Youth and Adult Social Action Partnership (RYASAP), Bridgeport ........ $30,000
To support civic development programs for parents and teens

Regional Youth and Adult Social Action Partnership (RYASAP), Bridgeport ........... $25,000
To support merger costs related to absorbing the programs and operations of the Dispute Settlement Center

Sterling House, Stratford ......................... $12,000
To support the Youth Program Assistance Fund, providing tuition assistance

Student Conservation Association, Regional .................. $15,000
To support the Fairfield County 2012 Summer Program

SoundWaters, Stamford .................. $20,000
To support the Coastal Science Program in Bridgeport

Stamford YMCA, Stamford .................. $10,000
To support the after school program for middle school students

Today’s Students Tomorrow’s Teachers, Bridgeport ........ $30,000
To support their work with Bridgeport high school students to develop a pipeline of teachers of color committed to working in urban public school districts

Wakeman Boys & Girls Club, Bridgeport & Fairfield ........ $15,000
To support after school programs at McKinley School in Fairfield and Smilow-Burroughs Clubhouse in Bridgeport

Economic Opportunity Total: $465,000
Goals for these grants include increasing and preserving affordable housing, providing job skills training, and helping immigrants learn English.

Bridgeport Neighborhood Trust, Bridgeport .................. $15,000
To support the Homeownership Counseling Program

Bridgeport Regional Business Council, Bridgeport ........ $25,000
To support the Center for Sustainable Business Growth

Connecticut Coalition to End Homelessness, Stamford/Greenwich .................. $25,000
To support staffing to implement the Stamford/Greenwich Continuum of Care’s Ten Year Plan to End Homelessness

Connecticut Sponsoring Committee, Inc., (CONECT), Regional ........ $25,000
To support leadership development, training and capacity building for this grassroots advocacy organization

Family ReEntry, Bridgeport .................. $10,000
To support Fresh Start Community Re-Entry Program, serving men returning to the Bridgeport community from state prison by quickly moving them from training into employment

FSW, Bridgeport .................. $30,000
To support the Financial Education Program

Local Initiatives Support Corporation, Regional .................. $10,000
To support the creation of a Fairfield County Affordable Housing Network

Local Initiatives Support Corporation, Regional .................. $200,000
To provide a leadership grant for Year 7 of the Fairfield County Collaborative Fund for Affordable Housing

Neighbors Link, Stamford .................. $25,000
To award a challenge grant for the Immigrant Outreach and Education program

8 to 1 Wilton to Bridgeport
10th graders who tested at/above goal in Math, Science, Reading

$60K what a single parent...
## DISCRETIONARY GRANTS (CONTINUED)

<table>
<thead>
<tr>
<th>Organization</th>
<th>Grant Information and Program Information</th>
<th>Grant Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fairfield County Community Foundation’s Fund for Women and Girls</strong></td>
<td><strong>Total: $409,000</strong>&lt;br&gt;Grant goals include helping low- and mid-income women supporting dependents achieve economic security, and helping girls acquire the skills and confidence to overcome obstacles, create positive change in their lives and become leaders. This Field of Interest Fund also supports advocacy for wage equality and policy representation.</td>
<td></td>
</tr>
<tr>
<td><strong>Cardinal Shehan Center, Bridgeport</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support Girlz Zone, a safe and cheerful location to discuss bullying, self-esteem, hygiene, and internet safety</td>
<td></td>
</tr>
<tr>
<td><strong>Center for Women and Families of Eastern Fairfield County, Greater Bridgeport</strong></td>
<td><strong>$6,760</strong>&lt;br&gt;To support Girls Talk for girls who have been brought up in foster care or, or exposed to, domestic, dating or sexual violence</td>
<td></td>
</tr>
<tr>
<td><strong>Domus Foundation, Stamford</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support Girls Circle, where middle and high school girls learn how to resolve conflicts, improve social skills and constructively address arithmetic</td>
<td></td>
</tr>
<tr>
<td><strong>Family &amp; Children’s Agency, Norwalk</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To support Girls Challenge after-school program for middle school girls who need extra guidance</td>
<td></td>
</tr>
<tr>
<td><strong>Girls Scouts of Connecticut, Fairfield County</strong></td>
<td><strong>$5,000</strong>&lt;br&gt;To support Girl R.U.L.E. (Respect, Understand, Lead, Empower), an anti-bullying program for girls in grades 2-8</td>
<td></td>
</tr>
<tr>
<td><strong>Girls Inc. of Southwestern Connecticut, Stamford</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support Media and Me and Media Smarts, after-school programs helping girls ages 6-11 cope with external influences</td>
<td></td>
</tr>
<tr>
<td><strong>Family Economic Security Program, Norwalk Community College Foundation, Regional</strong></td>
<td><strong>$272,000</strong>&lt;br&gt;To fund the Family Economic Security Program, helping low- and mid-wage Norwalk Community College students supporting dependents achieve economic security</td>
<td></td>
</tr>
<tr>
<td><strong>Ms. Foundation for Women, New York, NY</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To provide general operating support</td>
<td></td>
</tr>
<tr>
<td><strong>Norwalk Community College Foundation, Regional</strong></td>
<td><strong>$25,000</strong>&lt;br&gt;To support career development workshops and services for NCC students, including Family Economic Security Program participants. Grant made possible by Bank of America Foundation</td>
<td></td>
</tr>
<tr>
<td><strong>Regional Youth and Adult Social Action Partnership (RYASAP), Greater Bridgeport</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To support Finding Her Voice peer coaching for Greater Bridgeport young women from 10 area high schools</td>
<td></td>
</tr>
<tr>
<td><strong>YWCA of Greenwich, Greenwich</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To support Y-Net, a dating violence prevention, leadership and advocacy program led by Greenwich High School students</td>
<td></td>
</tr>
<tr>
<td><strong>Health &amp; Human Services Total: $261,000</strong></td>
<td>Goals for these grants include supporting medical, dental and mental health care for uninsured and underserved adults and families, and improving the quality of life for residents with disabilities.</td>
<td></td>
</tr>
<tr>
<td><strong>Grants for operating support:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Aging in Place + Gallivant, Darien</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support older adults as they receive prenatal and parenting education, and clinics help them set vocational goals. Fathers are encouraged to participate. Groups meet weekly in several Stamford schools, and home visits are also available.</td>
<td></td>
</tr>
<tr>
<td><strong>Stay At Home Wilton, Wilton</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;Women’s Center of Greater Danbury, Greater Danbury</td>
<td></td>
</tr>
<tr>
<td><strong>Women’s Center of Greater Danbury, Greater Danbury</strong></td>
<td><strong>$25,000</strong>&lt;brtoFixed(2) Ability Beyond Disability, Greater Danbury</td>
<td></td>
</tr>
<tr>
<td><strong>Ability Beyond Disability, Greater Danbury</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support the adult day program for individuals with disabilities</td>
<td></td>
</tr>
<tr>
<td><strong>Always Reaching for Independence, Stamford</strong></td>
<td><strong>$9,000</strong>&lt;br&gt;To provide respite care grants to approximately 15 families</td>
<td></td>
</tr>
<tr>
<td><strong>Child Guidance Center of Mid-Fairfield County, Greater Norwalk</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To support continued staffing of Norwalk Child FIRST</td>
<td></td>
</tr>
<tr>
<td><strong>Connecticut Institute for Communities, Danbury</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To underwrite the purchase of equipment and other start-up costs associated with implementing a dental program at CICF’s new Head Start facility</td>
<td></td>
</tr>
<tr>
<td><strong>Family Centers, Stamford</strong></td>
<td><strong>$20,000</strong>&lt;br&gt;To support the Young Parents’ Program at Westhill and Stamford High Schools</td>
<td></td>
</tr>
<tr>
<td><strong>Helen Keller International, Bridgeport</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support the ChildSight Program</td>
<td></td>
</tr>
<tr>
<td><strong>Interlude, Greater Danbury</strong></td>
<td><strong>$9,550</strong>&lt;br&gt;To support strategic planning consultation</td>
<td></td>
</tr>
<tr>
<td><strong>Kennedy Center, Greater Bridgeport</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support the Alzheimer’s Program for adults with Down’s Syndrome</td>
<td></td>
</tr>
<tr>
<td><strong>Kids in Crisis, Greenwich</strong></td>
<td><strong>$10,000</strong>&lt;br&gt;To support the Safe Haven for Kids program</td>
<td></td>
</tr>
<tr>
<td><strong>Newtown Youth and Family Services, Newtown</strong></td>
<td><strong>$14,000</strong>&lt;br&gt;To support sliding scale fee subsidies for the Behavioral Health Program for youth</td>
<td></td>
</tr>
<tr>
<td><strong>Pet Animal Welfare Society of Connecticut (PAWS), Regional</strong></td>
<td><strong>$5,000</strong>&lt;br&gt;To acquire, install and undertake financial management software training</td>
<td></td>
</tr>
<tr>
<td><strong>Person to Person, Darien/Stamford</strong></td>
<td><strong>$2,370</strong>&lt;br&gt;To cover a portion of consultation costs associated with strategic planning</td>
<td></td>
</tr>
<tr>
<td><strong>Positive Directions, Westport</strong></td>
<td><strong>$5,000</strong>&lt;br&gt;To acquire and install integrated claims processing and scheduling software</td>
<td></td>
</tr>
<tr>
<td><strong>Shelter for the Homeless, Stamford</strong></td>
<td><strong>$15,000</strong>&lt;br&gt;To re-brand and market the organization’s expanded mission, now dedicated to ending homelessness through developing and managing new supportive housing</td>
<td></td>
</tr>
<tr>
<td><strong>St. Vincent’s Medical Center Foundation, Greater Bridgeport</strong></td>
<td><strong>$15,000</strong>&lt;br&gt;To support The Hope Dispensary of Greater Bridgeport, providing free medications to treat heart disease, respiratory diseases, diabetes, and mental illness</td>
<td></td>
</tr>
<tr>
<td><strong>Southwestern Connecticut Area Agency on Aging, Regional</strong></td>
<td><strong>$16,000</strong>&lt;br&gt;To support developing a Coastal Fairfield County Care Transition Project in collaboration with Stamford Hospital, Norwalk Hospital, and St. Vincent’s Medical Center</td>
<td></td>
</tr>
<tr>
<td><strong>Visiting Nurse Services of Connecticut, Greater Bridgeport</strong></td>
<td><strong>$25,000</strong>&lt;br&gt;To support the Medically Underserved Program, providing subsidized and uncompensated home health and hospice care for low-income seniors and disabled individuals in Greater Bridgeport</td>
<td></td>
</tr>
</tbody>
</table>

**Total: $272,000**<br>Theresa is one of 33 students in our Fund for Women and Girls’ Family Economic Security Program who has graduated from Norwalk Community College (NCC). We partnered with NCC and the NCC Foundation in this pilot program to help 100 low-income, working single parents acquire life skills and earn college degrees to move up to family-sustaining jobs. Last year, 80 students supporting 185 children participated in the Family Economic Security Program. Thanks to supporters like you, 57% have improved credit scores and 40% have improved income-to-expense ratio. They earned cumulative Grade Point Averages, on average, of 3.0 or better. As of June 2012, 45 attended NCC, 33 had graduated from NCC, and 17 are enrolled at a four-year college. Because of this program, Norwalk Community College has adjusted and expanded services for enrolled students who are working parents—approximately 600 students a year. Once an independent evaluation of the Family Economic Security Program is completed, we will explore partnering with other Connecticut community colleges to model similar programs. Philanthropic investment: $5,000 per student per year. This includes financial assistance, career and academic counseling, financial counseling, and NCC staffing costs for the Family Economic Security Program. In return, participating single parents and their children achieve greater stability, confidence, and a road-map to economic security.
Children who receive instruction in the arts make strides in academic achievement and social development. An after-school partnership between the Center for Contemporary Printmaking in Norwalk and the Carver Foundation of Norwalk helps students experiment with design and technique, and enriches their education with art experiences not offered in the schools.

**Arts & Culture Grants Total: $189,000**

Grant goals include increasing the sustainability of arts organizations and helping local arts organizations collaborate and offer arts education.

**Grants for operating support:**
- Cultural Alliance of Fairfield County, Regional .......... $21,000
- Fairfield Museum and History Center, Fairfield ....... $20,000
- Fairfield Theatre Company, Fairfield ............... $20,000

**Center for Contemporary Printmaking, Norwalk .......... $15,000**
To underwrite 15 printmaking workshops for up to 60 Norwalk students

**Backcountry Jazz, Greenwich ......................... $10,000**
To support the 2012 Summer Music Camp for Bridgeport Public School students

**Connecticut Free Shakespeare, Bridgeport ............... $10,000**
To support free outdoor Shakespeare in downtown Bridgeport

**Curtain Call, Stamford .................................. $10,000**
To support Shakespeare on the Green and also to support the Summer 2012 Youth Theater Program

**Greenwich Historical Society, Greenwich ............... $5,000**
To support the Museum-School Partnership with Hamilton Avenue School

**Shakespeare on the Sound, Norwalk/Greenwich .......... $5,000**
To underwrite the 2012 summer production and connected education programming

**WSHU Public Radio Group, Sacred Heart University, Fairfield .......... $10,000**
To support a Fairfield County news reporter for their local news initiative

**Discovery Museum and Planetarium, Bridgeport ........ $25,000**
To award a challenge grant to support the new Development Director position

**Silvermine Arts Center, New Canaan .................... $15,000**
To support the re-instatement of the Outreach Education Director position

**The Klein, Bridgeport .................................. $20,000**
To support capacity building assistance for the Board of Directors

**Westport Arts Center, Westport ......................... $2,700**
To purchase new hardware, updated software and back-up systems and training to enhance financial management reporting

**Environment Grants Total: $99,000**

Goals of grants include improving the health of Long Island Sound and its watershed, increasing green space in urban settings, and promoting smart growth initiatives.

**Ash Creek Conservation Association, Bridgeport/Fairfield .......... $5,000**
To support the development of a conservation plan for the Ash Creek area

**Audubon Connecticut, Stamford ......................... $20,000**
To support the Audubon At Home School Yard Recognition environmental education program in the Stamford Public Schools

**Downtown Special Services District, Stamford ............... $3,900**
To support installation of new planters in downtown Stamford

**EarthPlace, Westport ................................ $5,000**
To support consultation on executive transition planning and strategic planning

**EarthPlace, Westport ................................ $10,000**
To support the Harbor Watch/River Watch environmental education program

**Mill River Collaborative, Stamford ...................... $20,000**
To provide general operating support

**Trust for Public Land, Bridgeport ....................... $35,000**
To support a feasibility study on implementation of the City of Bridgeport’s Parks Master Plan

**Strengthening Local Nonprofits Grants Total: $98,000**

Grant goals include increasing the efficiency and sustainability of Fairfield County nonprofits.

**CF Leads, Kansas City ................................ $1,000**
To support its mission

**Connecticut Association of Nonprofits .................. $20,000**
To provide 12 capacity building workshops for staff, volunteers and board members of Fairfield County nonprofits in partnership with the FCCF Center for Nonprofit Excellence

To support its mission

**Connecticut Council for Philanthropy, Hartford .......... $7,260**
To support its mission

**Connecticut Council for Philanthropy, Hartford .......... $10,300**
To support the Connecticut Community Foundations Network’s Public Policy and Advocacy Initiative

**Grantmakers for Children, Youth and Families, Washington, D.C. .......... $1,150**
To support its mission

**Hispanics in Philanthropy, Regional ...................... $20,000**
To support the Connecticut site of the Collaborative for Strong Latino Communities

**Leadership Development Roundtable, Regional c/o Partnership for Strong Communities .......... $9,500**
To support the 2012 Leadership Development Roundtable Program for aspiring nonprofit executive directors in Fairfield County

**Pro Bono Partnership, Regional ......................... $15,000**
To provide general operating support

**University of Connecticut ................................ $1,189**
To support partial scholarships for two Fairfield County executive directors attending the Executive Directors Retreat

Each of these discretionary grants was made possible by visionary, compassionate individuals and families who made a gift to the Foundation. Thank you.
Board of Directors
Sheelah A. Perito, Southfield, MI, Chair
Brenda M. Bailey, Westport
Edgar W. Barkdale Jr., Darien
John P. Chiota, Trumbull
Vicki Craver, Co-Chair
Katharine Welling, Chair
Katharine Welling, Old Greenwich
Eileen L. Swerdlick, Stamford
Linda F. Whitton, Wilton
Vicki Craver, Co-Chair

GOVERNANCE AND COMMITTEES

Audit Committee
John F. Chita, Chair
Edward A. Beucher Jr.
Ralph L. DePanfilis, CPA
Mortimer McCann, Jr.

Center for Nonprofit Excellence Advisory Committee
Eileen L. Swerdlick
Mary Jane Foster
Andrew Houser
South Kent
Asst. Superintendent
Janet Park, Bridgeport

Officers and Executive Committee
Sheelah A. Perito, Chair
Vicki Craver, Vice-Chair
Ronald F. Noon, Treasurer
Edgar W. Barkdale Jr.
John P. Chiota, Secretary
Mary Jane Foster
Lizanne Megrue
Katharine Welling
Linda F. Whitton

Arts and Culture Committee
Steven A. Wolff, Chair
Elizabeth Falls
Karen F. Bebee
Vivien White
Edward Woman

Board of Directors
Sheelah A. Perito, Southfield, MI, Chair
Brenda M. Bailey, Westport
Edgar W. Barkdale Jr., Darien
John P. Chiota, Trumbull
Vicki Craver, Co-Chair
Katharine Welling, Chair
Katharine Welling, Old Greenwich
Eileen L. Swerdlick, Stamford
Linda F. Whitton, Wilton

Committee
Linda F. Whitton, Co-Chair
Gael Heddle
Laurie Freitas
Eileen L. Swerdlick

Community
Linda F. Whitton, Co-Chair
Gael Heddle
Laurie Freitas
Eileen L. Swerdlick

Education and Youth Development Committee
Linda F. Whitton, Chair
Gael Heddle
Laurie Freitas
Eileen L. Swerdlick

Environment Committee
Robert C. Graham Jr., Chair
Christian Talal
Ana Baran
Christian Talal

Governance Committee
Lizanne C. Megrue, Chair
Beverly Monheim
Vicki Craver
Robert C. Graham Jr.
Bruce A. Hubler

Investment Committee
Edgar W. Barkdale Jr., Chair
Edward A. Beucher Jr.
Christopher F. Brown
Mary A. Cola
Charles W.K. Habersham
Allan L. Jay, CEO
William A. Kinzle
Gary A. Rose
Dr. Arnold G. Prather
James G. Spence
Daniel J. Sullivan Jr.
John A. Viscardo

Legal Committee
Peter T. Metz, Chair
William F. Harty, Jr.
Barry J. Hardison, Esq.

Fund for Women and Girls Steering Committee
Vicki Craver, Co-Chair
Amy Downum, Co-Chair
Courtney Aparon, Co-Chair
Lunchtime Committee
Janet Lee Konkel, Co-Chair
Lunchtime Committee
Mary Jane Foster
Linda F. Whitton
Katharine Welling
Katharine Welling

Program Committee
Linda F. Whitton, Co-Chair
Kyle Wilcox, Co-Chair
Cheri Ludlow
Pamela T. Brown
Costa Goldberg
Barbara Morin
Kate O’Rourke
Linda F. Whitton
Nancy Smith

Luncheon Committee
Graham Pughe
Kaye L. Barber
Joan Barkdale
Mary Brock
Patricia Conley
Marie Ronchetti
David Craven
Vicki Craver
Andrew Gress
Ami Chan Downer
Bret Fokin
Mary Jane Foster
Madjie Fottorino
Frank Fordjian
Marcy Gillette
Elizabeth Gibbons
Andrea Gillis
Cecy Kopty
Mary Jane Foster
Janet Lee Konkel
Asst. Superintendent
Janet Park, Bridgeport

Women’s Fund for Women and Girls
Luncheon Committee
Anne S. Leonhardt, honoree; Vicki Craver and Amy Downum, director of the FW&G; Janet Lebovitz, luncheon co-chair; Courtnay Arpano, luncheon co-chair; Suzanne Peters, Ms. Foundation for Women; Hon. Mary S. Waldron, chief justice of the Connecticut Superior Court; Joan M. Warburg, Co-Chair; Ms. Foundation for Women; Ms. Foundation for Women; Janice Park, Bridgeport

Advisory Council
Vicki Craver, Co-Chair
Amy Downum, Co-Chair
Lowell Bull
Kaye L. Barber
Edgar W. Barkdale Jr.
Mary Jane Foster
Madjie Fottorino
Marcy Gillette
Elizabeth Gibbons
Tacy T. Coolidge
John Graham
William Huggins Jr.
Julie Jarmowska
Ann L. Leonard
Barbara Leonard
Ann S. Mandel
Karin E. Van Pelt
Lizanne C. Megrue
Mary-Jane Foster
Sue Mandel
Anne S. Leonhardt
Amy Chan Downer
Suzette Recinos
Linda F. Whitton

FWG Honorary Members
Katharine Welling
Joan M. Warburg

Highlights from the 13th Annual Luncheon for the Fund for Women and Girls

Top to bottom, left to right:
(1) Juanita T. James, FCCF president and CEO
Courtney Aparon, luncheon co-chair; Suzanne Peters, director of the FW&G; Janet Lebovitz, luncheon co-chair; Anne S. Leonard; honoree; Vicki Craver and Amy Downum, FW&G co-chair, keynote speaker Anika Rahman, president and CEO, Ms. Foundation for Women; Aniﬁ and Joaquin Rosario de Leon, women of the month; Maria Alejandro, honoree

UnleVer’s Global Design Center in Trumbull donated personal care products for tote bag table centerpieces, which were generously supporting the Fund since it was established. Unilever is donating products to women and girls.
Our Professional Advisors Council is a voluntary group of legal and financial professionals. These members help their clients engage in smart philanthropy, and assist the Foundation with their expertise, guidance and referrals.

As a tax accountant, I witness the positive impact of charitable giving on a regular basis. Achieving tax savings, while giving back to the community, is the epiphany of a win/win situation.

The Foundation is a wonderful place for donors to discuss the various options available for giving, as well as how to earmark their contributions to benefit an organization or one of the Foundation’s many special interest funds.

Given the choices available, donors are sure to find the proper match for their philanthropic goals.”

—Mary Hoyt, CPA
Partner, BlumShapiro

[Image of community friends and staff members]
The Foundation’s investment program is broadly diversified across a range of asset classes and investment strategies to dampen short term losses during difficult periods, but is well positioned to generate total return for grantmaking that responds to current and changing charitable needs in the community. These criteria dictate our investment philosophy:

- **Primary emphasis is placed on preservation of asset purchasing power through investment growth and total return,**
- **Moderate growth of principal and total return is expected, consistent with maintaining safety of principal,** and
- **The Investment Committee focuses on asset allocation among equity, debt and other investment opportunities.**

For a complete set of the financial statements of the Fairfield County Community Foundation, as audited by O’Connor, Davies, Munns & Dobkins, LLP, call 203.750.3200.

---

**FAIRFIELD COUNTY COMMUNITY FOUNDATION 2012 ANNUAL REPORT**

**Investment Committee** and **Investment Managers**

The Investment Committee of the Foundation’s Board of Directors is responsible for determining the broad allocation of Foundation assets among various asset classes, designing the investment structure for each asset class, retaining investment managers and other professionals, and monitoring investment trends and performance.


On a long-term basis, our portfolio has outperformed established benchmarks.

**Investment Philosophy**

The Foundation seeks to safeguard assets entrusted to us, and, at the same time, generate total return for grantmaking that responds to current and changing charitable needs in the community.

**Statement of Financial Position**

<table>
<thead>
<tr>
<th>Total Net Assets Including Custodial Funds</th>
<th>$145,579,301</th>
<th>$140,482,949</th>
</tr>
</thead>
</table>

**Statement of Activities**

<table>
<thead>
<tr>
<th>Total Revenues</th>
<th>14,096,263</th>
<th>14,096,263</th>
</tr>
</thead>
</table>

**REVENUES**

- **Contributions**
  - 2012: $16,923,422
  - 2011: $17,607,353
- **Investment return, net of investment expenses**
  - 2012: $(2,985,155)
  - 2011: $23,437,870
- **Change in value of split-interest agreements**
  - 2012: $(5,382)
  - 2011: $9,547
- **Other income**
  - 2012: $163,378
  - 2011: $187,315

**EXPENSES**

- **Program**
  - Grants
    - 2012: $16,426,943
    - 2011: $12,011,156
  - Grant services, research and evaluation
    - 2012: $1,195,184
    - 2011: $1,248,408
  - Donor fund development
    - 2012: $741,257
    - 2011: $696,719

**Total Revenues**

- 2012: $14,096,263
- 2011: $41,242,085

**NET ASSETS**

- **Beginning of year**
  - 2012: $145,579,301
  - 2011: $119,003,591
- **End of Year**
  - 2012: $140,482,949
  - 2011: $145,579,301

---

**FISCAL 2012 FINANCIAL HIGHLIGHTS**

**NET ASSETS BY FUND TYPE in millions**

- **Donor Advised** $70.0
- **Field of Interest** $23.1
- **Discretionary** $17.6
- **Donor Designated** $14.5
- **Scholarship** $13.5
- **Agency Endowments** $7.4
- **Administration** $1.6
- **Charitable Remainder Trusts** $0.2

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donor Advised</td>
<td>4.7%</td>
<td>15.6%</td>
</tr>
<tr>
<td>Field of Interest</td>
<td>11.9%</td>
<td>9.8%</td>
</tr>
<tr>
<td>Discretionary</td>
<td>9.1%</td>
<td>5%</td>
</tr>
<tr>
<td>Donor Designated</td>
<td>1.1%</td>
<td>0.1%</td>
</tr>
</tbody>
</table>

Total Net Assets: $147,9 million, -2.5% growth from FY2011

**ASSET ALLOCATION (target allocation)**

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large/Mid Cap Equity</td>
<td>27.5%</td>
<td>15%</td>
</tr>
<tr>
<td>Small Cap Equity</td>
<td>15%</td>
<td>12.5%</td>
</tr>
<tr>
<td>Non-U.S. Developed Equity</td>
<td>8%</td>
<td>8%</td>
</tr>
<tr>
<td>Non-U.S. Emerging Equity</td>
<td>4%</td>
<td>3%</td>
</tr>
<tr>
<td>Aggregate U.S. Bonds</td>
<td>8%</td>
<td>4%</td>
</tr>
<tr>
<td>Non-U.S. Bonds</td>
<td>3%</td>
<td>1%</td>
</tr>
<tr>
<td>Multi Strategy Hedge Funds</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Long/Short Equity Hedge Funds</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Private Equity</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Direct Real Estate</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Real Assets/Commodities</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Cash and Equivalents</td>
<td>1%</td>
<td>1%</td>
</tr>
</tbody>
</table>

**ASSET ALLOCATION**

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Large/Mid Cap Equity</th>
<th>Small Cap Equity</th>
<th>Non-U.S. Developed Equity</th>
<th>Non-U.S. Emerging Equity</th>
<th>Aggregate U.S. Bonds</th>
<th>Non-U.S. Bonds</th>
<th>Multi Strategy Hedge Funds</th>
<th>Long/Short Equity Hedge Funds</th>
<th>Private Equity</th>
<th>Direct Real Estate</th>
<th>Real Assets/Commodities</th>
<th>Cash and Equivalents</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class</td>
<td>27.5%</td>
<td>15%</td>
<td>12.5%</td>
<td>8%</td>
<td>4%</td>
<td>3%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
</tr>
</tbody>
</table>

**STATEMENT OF INCOME**

<table>
<thead>
<tr>
<th>revenues</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$16,923,422</td>
<td>$17,607,353</td>
</tr>
<tr>
<td>Investment return, net of investment expenses</td>
<td>$(2,985,155)</td>
<td>$23,437,870</td>
</tr>
<tr>
<td>Change in value of split-interest agreements</td>
<td>$(5,382)</td>
<td>$9,547</td>
</tr>
<tr>
<td>Other income</td>
<td>$163,378</td>
<td>$187,315</td>
</tr>
</tbody>
</table>

**Total Revenues**

- 2012: $14,096,263
- 2011: $41,242,085

---

**Investment Committee**

The Investment Committee of the Foundation’s Board of Directors is responsible for determining the broad allocation of Foundation assets among various asset classes, designing the investment structure for each asset class, retaining investment managers and other professionals, and monitoring investment trends and performance.


On a long-term basis, our portfolio has outperformed established benchmarks.

---

**Investment Philosophy**

The Foundation seeks to safeguard assets entrusted to us, and, at the same time, generate total return for grantmaking that responds to current and changing charitable needs in the community. These criteria dictate our investment philosophy:

- **Primary emphasis is placed on preservation of asset purchasing power through investment growth and total return,**
- **Moderate growth of principal and total return is expected, consistent with maintaining safety of principal,** and
- **The Investment Committee focuses on asset allocation among equity, debt and other investment opportunities.**

It seeks a return in line with the Foundation’s spending policy as it relates to long-term grantmaking goals.

---

“...The Foundation’s investment program is broadly diversified across a range of asset classes and investment strategies to dampen short term losses during difficult periods, but is well positioned to participate in investment opportunities which are available over the long term.”

—Edgar W. Barksdale, Jr. Chair, Fairfield County Community Foundation Investment Committee
Come to the table... and make a meaningful difference

(L-R) Jesse Fink, chairman/co-founder MissionPoint Capital Partners, co-founder The Betsy and Jesse Fink Foundation, FCCF fundholder; Eileen Swerdlick, FCCF board member, former Stamford Public Schools assistant superintendent; Betsy Fink, owner Millstone Farm, co-founder The Betsy and Jesse Fink Foundation, FCCF fundholder